

OUR CONTRIBUTORS



Lt Gen Paul K. Carlton Jr. (USAFA; MD, University of Colorado at Denver) is the surgeon general of the Air Force, Headquarters, USAF, Bolling AFB, D.C. He serves as functional manager of the USAF Medical Services (AFMS). He advises the secretary of the Air Force and Air Force chief of staff, as well as the assistant secretary of defense for health on matters pertaining to the health of Air Force people. The general has authority to commit resources worldwide for AFMS, to make decisions affecting the delivery of medical services, and to develop plans, programs, and procedures to support peacetime and wartime medical-service missions. He exercises direction, guidance, and technical management of more than 42,400 people assigned to 78 medical facilities worldwide.



Maj Gen Stephen R. Lorenz (USAFA; MPA, University of Northern Colorado) is deputy assistant secretary for budget, Office of the Assistant Secretary of the Air Force for Financial Management and Comptroller, Headquarters US Air Force, Washington, D.C. He previously served as director of plans and programs, Headquarters US Air Forces in Europe, Ramstein Air Base (AB), Germany. A command pilot with 3,300 hours in eight aircraft, he has served as a staff officer at two major commands, the Air Staff, and the Joint Staff, as well as having commanded an air-refueling squadron and a geographically separated operations group. The general has commanded three wings—an air-refueling wing, an air-mobility wing, and a training wing at the Air Force Academy, where he was also the commandant of cadets. General Lorenz is a graduate of Squadron Officer School, Air Command and Staff College, Air War College, and National War College.



Brig Gen Bruce Green (BS, University of Wisconsin; MD, Medical College of Wisconsin; MPH, Harvard University) is command surgeon, United States Transportation Command (USTRANSCOM) and Headquarters Air Mobility Command (AMC), Scott AFB, Illinois. He is a director on the staff of the commander in chief, United States Transportation Command. In this capacity, he ensures both the maximum wartime readiness and combat-support capability of worldwide patient movement, aeromedical evacuation, the Global Patient Movement Requirements Center, and AMC's 12 community-based medical-treatment facilities. He leads more than 8,000 AMC medical personnel, providing care to more than 456,000 beneficiaries, and oversees an annual budget of \$796 million. As the command surgeon of USTRANSCOM, he advocates the Department of Defense's efforts to reengineer the Global Patient Movement System.



Lt Col James A. Hubert (BS, Oregon State University; MS, George Washington University) is chief of the Strategy and Programming Branch, Headquarters United States Air Forces in Europe, Ramstein AB, Germany. Recent assignments have included member of the Air Force Resource Allocation Process Reengineering Team, Washington, D.C.; chief of Acquisition Management Policy and Acquisition Strategic Planning, Washington, D.C.; electronic-warfare program manager, Wright-Patterson AFB, Ohio; and Air Force technology coordinator for identification of ground forces, Langley AFB, Virginia. The holder of two patents and the author of several technical papers, Colonel Hubert is a graduate of Squadron Officer School and Air Command and Staff College.



Col James J. Dougherty (BA, Rice University; MD, Baylor College of Medicine; MPH, Johns Hopkins University) is command surgeon, Headquarters Air Force Special Operations Command, Hurlburt Field, Florida. He leads the directorate that drafts and oversees execution of policy related to direct medical support of Air Force special operations and provision of health care for beneficiaries within the command. He has spent most of his career in aerospace medicine, from squadron flight surgeon to tactical hospital commander. A chief flight surgeon with more than 1,000 flying hours, Colonel Dougherty is also a senior parachutist and jump master with 70 static-line deployments and a US Navy closed- and open-circuit diver.



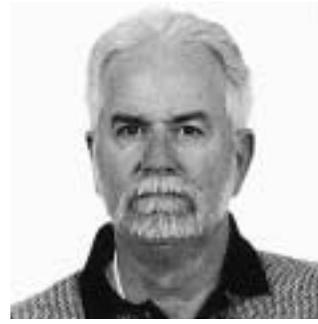
Maj Keith H. Maxwell (BS, University of Maine; ME, University of Florida) is senior military advisor to the commander for Rhein-Main Transition, Spangdahlem AB, Germany. Recent assignments have included chief of programs and legislative liaison, Headquarters US Air Forces in Europe, Ramstein AB, Germany; Peace Vector IV construction manager, Sakara AB and Gianacis AB, Egypt; chief of the Geotechnical Division and assistant professor, United States Air Force Academy; and electromagnetic project leader, Phillips Lab, Kirtland AFB, New Mexico. Major Maxwell is a graduate of Squadron Officer School and Air Command and Staff College.



Col Bobby J. Wilkes (USFA; MS, Embry-Riddle Aeronautical University; MS, George Washington University) is commander of the College of Aerospace Doctrine, Research and Education (CADRE), Maxwell AFB, Alabama. He has served as commander of the 355th Wing, Davis-Monthan AFB, Arizona, and as director of operations, Joint Task Force Southwest Asia. He is a command pilot with more than 3,800 flying hours in the T-38, A-10, and F-16. Colonel Wilkes is a graduate of Squadron Officer School, Air Command and Staff College, Armed Forces Staff College, Air War College, and Industrial College of the Armed Forces.



Dr. Thomas Hughes (BA, St. John's University; MA, PhD, University of Houston) is an assistant professor at the USAF Air War College, Maxwell AFB, Alabama. He is the author of *Over Lord: General Pete Quesada and the Triumph of Tactical Air Power in World War II*, which is on the USAF chief of staff's professional reading list. Dr. Hughes is currently writing a biography of Adm William F. Halsey Jr.



Dr. Jeffrey Record (BA, Occidental College; MA, PhD, Johns Hopkins School of Advanced International Studies) is professor of strategy and international security at the Air War College, Maxwell AFB, Alabama, and senior research fellow at the Center for International Strategy, Technology, and Policy at the Georgia Institute of Technology, Atlanta, Georgia. He previously served as a professional staff member on the Senate Armed Services Committee; legislative assistant to Sen. Sam Nunn, Sen. Bob Krueger, and Sen. Lloyd Bentsen; senior fellow at BDM International, Hudson Institute, and Institute for Foreign Policy Analysis; advisor to Sen. William Cohen and Sen. Gary Hart; research associate and Rockefeller Younger Scholar at the Brookings Institution; and assistant province advisor in the Republic of Vietnam. Dr. Record is the author of *The Wrong War: Why We Lost in Vietnam* (Annapolis: Naval Institute Press, 1998) and *Making War. Thinking History: Munich, Vietnam, and Presidential Uses of Force from Korea to Kosovo* (Annapolis: Naval Institute Press, forthcoming).



Lt Col Phil "Goldie" Haun (BA, Harvard University; MA, Vanderbilt University) is a student at the School of Advanced Airpower Studies, Maxwell AFB, Alabama. He has served as chief of weapons and tactics for the 52d Fighter Wing at Spangdahlem AB, Germany; flight commander of the 25th Fighter Squadron at Osan AB, South Korea; and instructor of economics at the United States Air Force Academy. A graduate of the USAF A-10 Weapons School and Air Command and Staff College, Colonel Haun has published articles in *Air Land Sea Bulletin* and *Flight Journal Magazine*.

