



UNITED STATES AIR FORCE  
**AIR WAR COLLEGE**  
*Preparing the World's Best Joint Strategic Leaders*

*at The Air University*

## *60<sup>th</sup> Annual National Security Forum*

7 – 9 May 2013

**Overview:** On behalf of the Secretary of the Air Force, the Air War College hosts approximately 80-120 civilian distinguished visitors each year at Maxwell Air Force Base, Montgomery, Alabama. The National Security Forum (NSF) began in 1954 as an expansion of the Civilian Outreach Seminars held from 1947 through 1949.

**Purpose:** To share perspectives between key civic leaders, senior military officers, and highly experienced government civilians on current and future topics pertaining to strategic leadership, strategy, national security and decision making, war fighting, and global security.

**Objective:** Broaden attendees' perspectives and attain a mutual understanding on topics of interest concerning diplomatic, information, military, economic and cultural instruments of power in a lecture and seminar environment with NSF guests, AWC students and faculty, senior multinational military officers and highly experienced government civilians.

**Topics:** This year's theme is: "The Rebalance Towards the Asia-Pacific Region and Beyond: Implications for U.S. Grand Strategy". Lectures and seminar discussions include a wide range of viewpoints on current national security strategy and national military strategy topics to include the role of airpower. There are also optional noontime lectures covering a variety of national security subjects.

**Format:** Each NSF guest is assigned to a seminar with an Air War College student serving as the guest's escort. Throughout the week, NSF guests will participate in activities with their assigned seminars to include briefings, panels, seminar discussions and social events.

### **Social Events:**

7 May: Commandant's Welcome Dinner  
8 May: Optional Downtown Dinner Social

### **Typical Agenda for Each Day:**

Breakfast  
Morning Event  
Seminar Discussions  
Lunch and/or Noontime Lectures  
Afternoon Event  
Seminar Discussions  
Evening Dinner Social

**Costs:** Budgetary constraints preclude the Air Force from defraying visitors' expenses. While the Air War College strives to keep costs to a minimum, NSF guests must pay their own expenses, including meals, lodging and transportation. Food costs and social events generally cost approximately \$200 for the entire week. Guests are lodged on the base for approximately \$50-60 per night.

**Transportation:** Transportation will be provided to all NSF events on Maxwell AFB. Guests are responsible for travel to the Montgomery area by commercial air or by other personal transportation. The Air War College representatives will provide transportation to and from the Montgomery Regional Airport.

**Nominations:** From 15 September through 2 November, personnel from Air Force headquarters/wings and Air University, as well as Air War College faculty/students, prior NSF attendees, and senior government officials may nominate individuals to attend the upcoming NSF. Nominations are forwarded to the Secretary of the Air Force for his approval.

**The Best Candidates Are:**

- Articulate, critical thinkers
- "Opinion" leaders at local, regional or national level
- Leaders who have little or no prior military affiliation
- Not traditional Air Force or DoD advocates

**Example Occupations of Previous Guests:**

- Business executives
- Clergy
- Community volunteers
- Educators
- Financial officers
- Legal officials
- Media representatives
- Medical personnel
- State & local government
- Industry association executives

**Expectations of NSF Guests:**

- Engage with senior U.S. and international military officers as well as highly experienced government civilians during lectures, seminar discussions and social events
- Provide personal perspectives on national and international topics of interest
- Discuss/challenge views of senior military/civilian leaders as well as AWC faculty/students
- Broaden their perspectives while learning
- Enjoy interacting with tomorrow's senior military leaders

**NSF Point of Contact:** Please direct questions to the Director, National Security Forum, Colonel Tony Millican, AWC/SP, (334) 953-4809, fax (334) 953-2336, or via e-mail at [awc.nsf.workflow@us.af.mil](mailto:awc.nsf.workflow@us.af.mil).

