



## ***64th Annual National Security Forum 9-11 May 2017***

**Overview:** On behalf of the Secretary of the Air Force, the Air War College (AWC) will host approximately 150 civilian distinguished visitors each year at Maxwell Air Force Base in Montgomery, Alabama. The National Security Forum (NSF) began in 1954 as an expansion of the Civilian Outreach Seminars held from 1947 through 1949.

**Purpose:** To share perspectives between key civic leaders, senior military officers and highly-experienced government civilians on current and future topics pertaining to strategic leadership, strategy, national security and decision making, warfighting and global security.

**Objective:** Broaden attendees' perspectives and attain a mutual understanding on topics of interest concerning diplomatic, information, military, economic and cultural instruments of power in a lecture and seminar environment with NSF guests and alumni, AWC students and faculty, senior multinational military officers and highly-experienced government civilians.

**Topics:** Lectures and seminar discussions will include a wide range of viewpoints on current national security strategy and national military strategy topics to include the role of airpower. There are also optional noontime lectures, covering a variety of national security subjects.

**Format:** Each NSF guest is assigned to a seminar with an AWC student serving as the guest's escort. Throughout the week, NSF guests will participate in activities with their assigned seminars to include briefings, panels, seminar discussions and social events.

### **Typical Daily Agenda:**

- Breakfast
- Morning Event/Lecture
- Seminar Discussions
- Lunch and/or Noontime Lectures
- Afternoon Event/Lecture
- Seminar Discussions
- Evening Dinner Event

**Costs:** Budgetary constraints preclude the Air Force from defraying visitors' expenses. While the AWC strives to keep costs to a minimum, NSF guests must pay their own expenses, including meals, lodging and transportation. Guests pay a registration fee to NSF of \$200 which is used to provide most of their meals during the forum. Guests are lodged on the base for approximately \$60 per night.

**Transportation:** Guests are responsible for travel to the Montgomery area by commercial air or by other personal transportation. Transportation will be provided to all NSF events while on Maxwell AFB. The AWC representatives will provide transportation to and from the Montgomery Regional Airport.

**Nominations:** Personnel from Air Force headquarters/wings and Air University, as well as the AWC faculty/students, prior NSF attendees and senior government officials may nominate individuals to attend the upcoming NSF. The nomination window is from 1 October to 30 November. Nominations are forwarded to the Secretary of the Air Force for her review. Invitations are then sent by AWC to the nominees in early spring.

**The Best Candidates Are:**

- Articulate, critical thinkers
- “Opinion” leaders at local, regional or national level
- Leaders who have little or no prior military affiliation
- Not traditional Air Force or Department of Defense advocates

**Occupations of Previous Guests:**

- Business executives
- Clergy
- Community volunteers
- Educators
- Financial officers
- Legal officials
- Media representatives
- Medical personnel
- State and local government
- Industry association executives

**Expectations of NSF Guests:**

- Engage with senior U.S. and international military officers, as well as highly-experienced government civilians during lectures, seminar discussions and social events
- Provide personal perspectives on national and international topics of interest
- Discuss/challenge views of senior military/civilian leaders, as well as AWC faculty/students
- Broaden their perspectives while learning
- Enjoy interacting with tomorrow’s senior military leaders

**NSF Point of Contact:** Please direct questions to the Director, National Security Forum at (334) 953-4970, fax (334) 953-2336 or via e-mail at [awc.nsf.workflow@us.af.mil](mailto:awc.nsf.workflow@us.af.mil).

