

LIST OF KEY RECOMMENDATIONS

Executive Branch:

- ◆ **Develop national strategy approved by the President**
- ◆ **Create a “National Office for Combating Terrorism”**
 - Director appointed by the President, confirmed by the Senate
 - Located in the Executive Office of the President
 - Point of contact for the Congress
 - Strategy formulation
 - Plans Review
 - Multidisciplinary staffing
 - No operational control
 - Specified control of Federal programs/budgets
 - Supported by Advisory Board for Domestic Programs
 - Assistants for Domestic Preparedness, Intelligence, Health and Medical, RDT&E/National Standards, and Management and Budget

Essential Characteristics of a Comprehensive Functional Strategy for Combating Terrorism
<i>NATIONAL IN SCOPE, NOT JUST FEDERAL</i>
APPROPRIATELY RESOURCED AND BASED ON MEASURABLE PERFORMANCE OBJECTIVES
FOCUSED ON THE FULL RANGE OF DETERRENCE, PREVENTION, PREPAREDNESS, AND RESPONSE ACROSS THE SPECTRUM OF THREATS—DOMESTIC AND INTERNATIONAL
FOR DOMESTIC PROGRAMS, BUILT ON REQUIREMENTS FROM AND FULLY COORDINATED WITH RELEVANT LOCAL, STATE, AND FEDERAL AUTHORITIES

Congress:

- ◆ **Create a “Special Committee for Combating Terrorism”**
 - Bipartisan membership with full-time staff from relevant committees
 - Direct link to the new “National Office for Combating Terrorism”
 - Develops consolidated legislative plan for authorization, budget, and appropriations
 - Clearinghouse and first referral for relevant legislation

Functional Recommendations:

- ◆ **Enhance Intelligence/Threat Assessments/Information Sharing**
 - Improve human intelligence by rescinding CIA guidelines on certain foreign informants (DCI)
 - Improve measurement and signature intelligence through enhanced RDT&E (Intelligence Community)
 - Review/modify guidelines and procedures for domestic investigations (Review Panel/Attorney General)
 - Review/modify authorities on certain CBRN precursors and equipment (Executive and Congress)
 - Improve forensics technology/analysis, and enhance indications and warnings systems (National Office)
 - Provide security clearances and more information to designated State and local entities (National Office)
 - Develop single-source, protected, web-based, integrated information system (National Office)
- ◆ **Foster Better Planning/Coordination/Operations**
 - Designate Federal Response Plan as single-source “all hazards” planning document (National Office)
 - Develop “model” State plan (NEMA and FEMA)
 - Conduct inventories of State and local programs for nationwide application (National Office)
 - Promote/facilitate the adoption of multi-jurisdiction/multi-state mutual aid compacts (National Office)
 - Promote/facilitate adoption of standard ICS, UCS, and EOC (National Office)
 - Designate agency other than DoD as “Lead Federal Agency” (President)
- ◆ **Enhance Training, Equipping, and Exercising**
 - Develop input to strategy and plans in close coordination with State and local entities (National Office)
 - Restructure education and training opportunities to account for volunteers in critical response disciplines
 - Develop realistic exercise scenarios that meet State and local needs (National Office)
- ◆ **Improve Health and Medical Capabilities**
 - Obtain strategy input/ program advice from public health/medical care representatives (National Office)
 - Promote certification programs for training and facilities (National Office)
 - Clarify authorities and procedures for health and medical response (All jurisdictions)
 - Improve surge capacity and stockpiles (All jurisdictions)
 - Evaluate and test response capabilities (All public health and medical entities)
 - Establish standards for communications/mandatory reporting (All public health/medical entities)
 - Establish laboratory standards and protocols (All public health/medical entities)
- ◆ **Promote Better Research and Development and Developing National Standards**
 - Develop, with OSTP, equipment testing protocols and long-range research plan (National Office)
 - Establish national standards program with NIST and NIOSH as co-leads (National Office)
- ◆ **Enhance Efforts to Counter Agroterrorism**
- ◆ **Improve Cyber Security Against Terrorism**